Case: 1:11-cv-08808 Document #: 194-30 Filed: 09/16/22 Page 1 of 30 PageID #:5399

## **EXHIBIT DD**

```
1
1
               UNITED STATES DISTRICT COURT
2
             EASTERN DISTRICT OF PENNSYLVANIA
 3
 4
     IN RE: PROCESSED EGG PRODUCTS MDL NO. 2002
5
                                    08-md-02002
     ANTITRUST LITIGATION
6
     _____
7
     THIS DOCUMENT RELATES TO:
     ALL ACTIONS
8
9
10
11
               ** HIGHLY CONFIDENTIAL **
12
13
            VIDEOTAPED DEPOSITION OF JEFF HARDIN
14
15
             Taken at Young, Wells Williams,
             4450 Old Canton Road, Suite 200,
             Jackson, Mississippi, on Friday,
16
          April 18, 2014, beginning at 9:16 a.m.
17
18
19
20
     REPORTED BY:
21
          CELESTE O. WERKHEISER, RMR
22
23
24
25
```

236 1 but I'm talking with these folks all the time about this stuff. 2 3 MR. ROBISON: All right. Now, you were asked about 4 Ο. false statements, whether somebody from H-E-B 5 6 had ever made a false statement to you. And I 7 want to go back to the allegations that the 8 grocery store plaintiffs have made in these lawsuits since 2010. 9 10 Α. Okay. All right. Now, you explained to one 11 Ο. 12 of the other lawyers that you have read through 13 these allegations, and you understood that the grocery store plaintiffs were challenging the 14 15 UEP certified program. Do you remember that? Α. 16 Yes. All right. Now, think about, on the 17 one hand, the conversations with H-E-B business 18 19 people about animal welfare demands and the 20 certified program, and then think about the 21 attacks on that same program you read about in 22 the lawsuits. 23 Can you think of a way that both of 24 those things can be true, that H-E-B wants the program and that they're calling it illegal? 25

```
237
 1
      MR. AHERN:
                 Object to form.
 2
 3
      MR. ALMON:
                 Object to form.
 4
                 I don't understand any of the --
 5
 6
      it's, again, shocking to me. I promise you
 7
      fellows, it's shocking to me. I mean, this
      whole thing -- we talk about this stuff
 8
      constantly. They demand -- it's on their egg
 9
10
      cartons. They drew the artwork. They provide
      all the detail. They do the audits.
11
12
                 I got a Safeway request on my phone
13
      right now to get another farm audited. I mean,
      it literally came this morning. And -- I don't
14
15
      know. None of it makes any sense to me.
      MR. AHERN:
16
17
                 Move to strike as non-responsive.
18
           Α.
                 Sorry.
19
      MR. ROBISON:
20
                 Don't worry. It wasn't
21
      non-responsive.
22
                 So can you explain to a jury how the
23
      H-E-B egg buyers can be demanding a program that
24
      their lawyers say is illegal?
25
      MR. ALMON:
```

```
238
 1
                 Object to form.
      MR. AHERN:
 2
 3
                 Object to the form.
                 No, I can't explain.
 4
           Α.
      MR. ROBISON:
 5
 6
                 All right. Now, after the lawsuits
      were filed in 2010, did the H-E-B egg buyers
 7
 8
      suddenly reverse course and stop demanding
      certified eggs?
 9
      MR. AHERN:
10
                 Object to form.
11
12
           Α.
                 I haven't had anybody from any
13
      company ask me to get out of the -- get away
      from the animal welfare program.
14
15
      MR. ROBISON:
           Q. Is H-E-B still asking for copies of
16
      the audit showing that Cal-Maine is UEP
17
      certified?
18
19
           A. I can't tell you about H-E-B
      specifically, when the last time they requested
20
21
      a copy of the audit, but we routinely send them
22
      to our customers, and we routinely get requests
23
      for last year's certification.
24
           Q. After the lawsuits started being
25
      filed in --
```

239 1 Α. Oh, absolutely. 2 Q. Okay. 3 Α. Absolutely. 4 After the lawsuits started being Ο. filed in 2010, has H-E-B continued to demand 5 6 certified eggs? 7 Α. Yes. I mean, they did an artwork change since then and put it right on the egg 8 carton again. 9 10 Ο. So today, if you went into an H-E-B grocery store and looked at an egg carton, it 11 12 would have the UEP certified logo? 13 Α. Yes, sir. Let's shift to Safeway. You were 14 Ο. 15 asked similar questions about Safeway. 16 Α. Yes, sir. Now, even if you can't remember a 17 specific date or time on the calendar, is there 18 19 any doubt in your mind that you have talked to 20 Safeway representatives several times from the 21 2002 time frame to the present about the UEP 22 certified program and animal welfare issues? 23 MR. ALMON: 24 Object to form. 25 Α. Brian, I wasn't as close to the

```
240
      Safeway people as I was to some of the other
 1
      folks because they were West Coast, and they
 2
 3
      were going through a buyer change at the time.
 4
                 They -- Dominick's -- they had bought
      a chain in Chicago called Dominick's. And I
 5
 6
      went to see the buyer, who had kind of inherited
 7
      the Safeway egg program at the time, in Chicago.
      And I can't remember his name. But it was
 8
      required.
 9
10
                 It wasn't like I was talking to him
      every minute about it, like some other
11
12
      customers, because they were in transition at
13
      the time all this was going on, but it was
      required.
14
15
      MR. ROBISON:
           Q. By Safeway?
16
17
           Α.
                 By Safeway, yes.
           Ο.
                 In what time frame?
18
19
                 This would have been 2002, 2001 --
           Α.
20
      right through there, 2003.
21
           Q.
                 Up through today?
22
                 Absolutely. It's in their specs.
           A.
23
                 Same sort of question about the
24
      Safeway lawyers' attacks on the certified
25
      program. Can you reconcile for the jury and
```

```
241
 1
      explain how it can both be true that Safeway is
      demanding the UEP certified program outside the
 2
 3
      courtroom, and yet inside the courtroom
 4
      challenges it as illegal?
 5
      MR. ALMON:
 6
                 Object to form.
 7
                 No, sir, I can't reconcile.
           Α.
      MR. ROBISON:
 8
                 And did you say -- what was it you
 9
           Ο.
10
      said about you had a voicemail from Safeway
      today on your phone?
11
      MR. ALMON:
12
13
                 Object to form.
                 I got an e-mail right now -- I'm
14
15
      sorry.
16
      MR. ALMON:
                 It's okay.
17
                 In fact, I got an e-mail now wanting
18
19
      to get another farm certified for potential
20
      supply to Safeway Houston.
      MR. ROBISON:
21
22
                 Now, who is it that Safeway wants to
23
      do the audit, according to this e-mail?
24
           Α.
                 Well, according to this e-mail, it
25
      just says, hey, we need to get this farm
```

```
242
 1
      audited. They wanted potentially some
      Proposition 2 eggs, and they wanted to get it
 2
 3
      audited for potentially Houston, the Houston
      distribution center. And so that meant a
 4
      Safeway QA audit and an animal welfare audit.
 5
 6
                 So one of the audits would be Safeway
 7
      going on site to audit --
                 Sure, absolutely. That came last
 8
           Α.
      night.
 9
10
           Q.
                 Same questions about Albertsons.
11
           Α.
                 Okay.
12
           Q.
                 Even if you can't pinpoint a specific
13
      date on the calendar, is there any doubt in your
      mind you talked to Gary Stall or somebody --
14
15
           Α.
                 Gary Angell.
                 -- sorry, Gary Angell or somebody
16
      else from Albertsons in the 2002 time frame on
17
      forward about the UEP certified program and
18
19
      animal welfare --
20
           Α.
                 There was never a question --
      MR. ALMON:
21
22
                 Object to form.
23
                 Sorry. There was never a question
24
      about whether they wanted it. I had some
25
      problems at Albertsons about getting paid for
```

```
243
 1
      it. And I had some arguments with Gary in
      e-mail form and verbally.
 2
 3
                 I mean, Gary and I were pretty close.
      I thought we were, anyway. But we were pretty
 4
      close. So, I mean, it was coming, and they
      said -- but he kept arguing with me -- I
 6
 7
      remember specifically Gary saying, "but I ain't
      paying for it." And so we had some pretty
 8
      tenuous arguments about that.
 9
10
      MR. ROBISON:
                 After the lawsuits starting getting
11
           Ο.
      filed in 2010, did anybody from Albertsons
12
13
      change course and stop demanding certified eggs?
14
                 Again, I haven't had one customer ask
15
      me to get off the ACC/FMI/UEP program.
                 And that would include Albertsons?
16
           Ο.
                No. We did not.
17
           Α.
                 Is Albertsons still requiring you to
18
           Ο.
      give copies of the audits showing that Cal-Maine
19
2.0
      is UEP certified?
21
                 I can't specifically say if they've
           Α.
22
      asked specifically for the last audit, but the
23
      last set of specs and the last business I won
24
      with them, it was required.
25
           Q. After the lawsuits started being
```

```
244
 1
      filed in 2010, has anybody from Albertsons asked
      for non-certified eggs?
 2
 3
           Α.
                 No.
                 And same question about Albertsons'
 4
           0.
 5
      egg buyers and its lawyers. Is there any way
      you can reconcile for the jury how the egg
 6
 7
      buyers' demands for certified eggs outside the
      courtroom could be true at the same time their
 8
      lawyers' attacks on the certified program as
 9
10
      illegal could be true?
      MR. ALMON:
11
12
                 Object to form.
13
           Α.
                 I can't reconcile it. I don't
      understand it.
14
15
      VIDEOGRAPHER:
                 Eight minutes.
16
      MR. ROBISON:
17
                 Moving to Kroger, Gary Stall is one
18
      of the people you said you had met with --
19
20
           Α.
                 Uh-huh.
21
                 -- to discuss the certified program
22
      and animal welfare issues. Even if you can't
23
      pinpoint a specific date, is there any doubt in
24
      your mind you and Gary Stall had conversations
25
      about the UEP certified program and animal
```

```
245
      welfare issues?
 1
      MR. ALMON:
 2
 3
                 Object to form.
                 There's no question.
 4
           Α.
      MR. ROBISON:
 5
 6
           Q.
                 Any question in your mind that Kroger
 7
      demanded certified eggs in the 2002, 2003 time?
 8
           A.
                 No question in my mind.
                Has Kroger ever wavered in those
 9
           Ο.
10
      demands?
           Α.
                 Not to my knowledge. I went through
11
12
      a time frame where I wasn't directly responsible
13
      for it, but I am today, and no one's ever
      wavered from it to my knowledge.
14
15
           Q.
                So Kroger today --
                 Today requires it.
16
                 And is Kroger another one of the
17
           Ο.
      customers that demands compliance with the
18
19
      certified program?
20
           Α.
                 Brian, I cannot remember their spec,
      but it's common knowledge. I just don't
21
22
      remember it specifically in the specification,
23
      but it's common knowledge that Safeway, Kroger,
24
      Albertsons, Walmart, H-E-B, Publix, all of them
25
      require the certified program.
```

```
246
 1
           Ο.
                 Still to this day?
                 Till this day, yes.
 2
           Α.
 3
           Q.
                 And has anybody from Kroger reversed
 4
      course after 2010 and started demanding
      non-certified eggs?
 5
 6
           Α.
                 No.
 7
                 And, again, can you explain to the
           Q.
      jury how the Kroger demands for the UEP
 8
      certified program can be reconciled as true if
 9
10
      the lawyers' attacks on that same program are
11
      true?
12
      MR. ALMON:
13
                 Object to form.
14
           Α.
                 No.
15
      MR. ROBISON:
                 On Walgreens, is it your
16
           Ο.
      understanding that Walgreens still demands that
17
      the certified -- UEP certified logo be on egg
18
19
      cartons that are in its stores?
20
           Α.
                 Walgreens designs their own cartons,
      and it's on there.
21
22
           Ο.
                 To this day?
23
           Α.
                 To this day.
24
           Q.
                 Has there been any change in that
25
      design since 2010 when these lawsuits were
```

```
247
 1
      filed?
                 I don't know that Walgreen had their
 2
 3
      own carton during this time frame. I'm not sure
      that Walgreen even had an egg carton -- it's
 4
      called Nice. And I'm not even sure that they
 5
 6
      came out with that until 2011 or '12.
 7
                 I mean, they had just bought house
 8
      brand, store brand -- I mean, distributor
      brands, my brands. I'm not even sure that
 9
10
      Walgreen had an egg program until '10.
                 So it's your recollection that before
11
           Ο.
12
      2010, Walgreens had other brands of eggs in its
13
      stores with the certified logo on it?
      MR. ALMON:
14
15
                 Object to form.
16
           Α.
                 Yes.
      MR. ROBISON:
17
                 And then after 2010, Walgreens came
18
           Ο.
19
      out with its own brand; is that what you're
20
      saying?
21
           Α.
                 Yeah. And I'm not sure of the exact
22
      dates. I'm not sure of the exact dates. But I
23
      didn't go -- there was never a Walgreen egg
24
      program. There just never was one. They
      would -- to my knowledge.
25
```

```
248
 1
                 We've supplied Walgreens with eggs
      through McLane. Y'all had asked about McLane
 2
 3
      earlier. So through McLane, Walgreens got eggs,
      or through Nash Finch, Walgreens got eggs, but
 4
 5
      there never was a Nice egg.
                 And when there finally became a Nice
 6
 7
      egg, Walgreen went out with a bid to bid the
      Nice egg business, and it required UEP
 8
      certification.
 9
10
           Ο.
                 Even after 2010 when the lawsuits
      were filed?
11
12
                 I don't think any of it happened
13
      before 2010. I think all of this was post
      lawsuit.
14
15
           O.
               So Walgreens comes out with the Nice
      label for eggs in its stores after 2010, and it
16
      required the UEP certified logo to be on those
17
18
      cartons?
19
           A. Yes, sir.
20
      MR. ALMON:
21
                 Object to form.
22
      MR. ROBISON:
23
           Q.
               Has this changed at all up to
24
      today --
25
           Α.
                No, sir.
```

```
249
 1
           Ο.
                 -- as you sit here?
                 No, sir. We just bid it two weeks
 2
 3
      ago, and it required it. There was a bid two
      weeks ago on the Nice -- for the Walgreen eggs,
 4
      and it went cheap.
 5
                 Can you explain for the jury why it
 6
 7
      is that Walgreens would be demanding certified
      eggs and putting the UEP certified logo on its
 8
      cartons at the same time its lawyers are
 9
10
      attacking the UEP certified program as illegal?
      MR. ALMON:
11
12
                 Object to form.
13
           Α.
                 No, sir. I'm sorry. No, I can't.
14
                 We just bid it two weeks ago. It's
15
      still on the -- it's still on the damn website.
16
      Sorry.
      MR. ROBISON:
17
18
           Ο.
                 Explain what --
19
                 I apologize. Makes me mad.
           Α.
20
           Q.
                 Explain what you mean. You bid what
21
      two weeks ago?
22
                 The Walgreen egg business. All the
23
      Walgreen business nationally went out for bid.
24
      And as a part of that speculation, it required
25
      certified eggs. That was just -- it was either
```

```
250
      two weeks ago today or three weeks ago today.
 1
      VIDEOGRAPHER:
 2
 3
                 Four minutes.
      MR. ROBISON:
 4
 5
                 Let's change the tape.
      VIDEOGRAPHER:
 6
 7
                 This is the end of tape number three
      in the video deposition of Jeff Hardin. We are
 8
      now going off the record. The time is 3:35 p.m.
 9
10
                 (A recess was taken.)
11
      VIDEOGRAPHER:
                 This is the beginning of tape number
12
13
      four in the video deposition of Jeff Hardin. We
      are now going back on the record. The time is
14
15
      3:41 p.m.
      MR. ROBISON:
16
               Mr. Hardin, I'm handing you
17
      Exhibit 52 to your deposition. We marked that
18
19
      earlier today. And what is that again?
20
           Α.
                 This is one of those legal documents
      from Albertsons.
21
22
                And what's the date on the front?
23
      Dated as of 13th day of November, 2003; is that
24
      right?
25
           A. 2003, yes, sir.
```

```
251
 1
           Ο.
                 All right. And if you look at the
      bottom of page 1, there's a paragraph number 4,
 2
      "Pricing Terms"?
 3
 4
           Α.
               Yes, sir.
                And the first sentence says: "Prices
 5
 6
      shall be determined as provided on Exhibit "A"
 7
      attached hereto and incorporated herein."
 8
           A.
               Yes, sir.
                You see that?
 9
           Q.
10
           Α.
              Yes, sir.
                 Now, if you flip to Exhibit A -- you
11
           Ο.
12
      see Exhibit A on there?
13
           A.
               Yes, sir.
                 The last line of Exhibit A says:
14
15
      "Supplier's ACC #," and then somebody wrote in
      "103." Do you see that?
16
           A.
17
                 Yes, sir.
           Ο.
                 What is that?
18
19
           Α.
                 That's Cal-Maine's ACC number.
20
           Q.
                 What's an ACC number?
                 That's Animal Care Certified number.
21
           Α.
22
                 And was that the name of the UEP --
           Ο.
23
           Α.
                 That was what the FMI program was
24
      called back then, the ACC program.
25
                And this was part of the contract
           Q.
```

```
252
 1
      with Albertsons?
                Yeah. They -- obviously, they had a
 2
 3
      number 4, "Pricing Terms," as an amendment
      because this -- or as an attachment, because
 4
 5
      they used this, I'm sure, with all of their egg
 6
      producers -- egg suppliers, so that everybody
 7
      probably had a sheet like this on the back.
                And that sheet set forth terms of the
 8
           Q.
      contract?
 9
10
           A. Set forth the basis numbers, right.
               Pricing?
11
           Q.
12
           A. Set forth the pricing, the cartons,
      and the ACC number.
13
               And was Cal-Maine being ACC certified
14
           Ο.
15
      a requirement for Albertsons under this
16
      contract?
           A. Yes, sir.
17
18
           Ο.
                And has that ever changed to this
19
      day --
20
           Α.
                No, sir.
21
           Ο.
                -- for dealing with Albertsons?
                No, sir.
22
           Α.
23
                Now, Mr. Hardin, let's get
24
      Exhibit 54. You were shown that earlier today.
      This is a Safeway contract.
25
```

253 1 Α. Yes, sir. 2 Q. And if you go to the -- page 6. The 3 page number is kind of here in the middle of the 4 page. 5 Α. Okay. 6 Right above the number 6, there's a 7 Section 2.10. Do you see that? 8 Α. Yes, sir. "Records and Audits"? 9 Ο. 10 Α. Yes, sir. And would you read, just to 11 Ο. 12 yourself -- you don't have to read it out 13 loud -- just read to yourself the subparagraphs under "2.10 Records and Audits," and let me know 14 15 when you're finished. 16 Α. Okay. Now, what is this section "Records 17 and Audits" saying, just in your layman's terms? 18 19 It's just saying we've got to have 20 all of our audits available to them. We got to 21 retain them for three years. We've got to be 22 able to show supporting information concerning 23 an invoice. We've got to permit the Safeway 24 folks on site to conduct their own audits and 25 check our records and personal data.

254 1 And in your experience, have Safeway people taken advantage of these provisions and 2 come on site to audit locations? 3 I got an e-mail last night wanting to 4 do some more. We just had some audits in the 5 last eight months or so. 6 7 Where Safeway people physically come Ο. 8 on to --9 Α. Safeway people physically came to our 10 Searcy operation and our Waelder operations to do audits around conventional eggs, and then the 11 12 HFAC audits around our cage free facility and 13 our organic facility in Chase, Kansas. 14 Ο. And this contract is -- flipping to 15 page 4 of the contract --16 A. Yes, sir. 17 Q. -- you see it's dated at the top as of March 22, 2009? 18 19 Α. Yes. 20 O. And then --21 Is this the one where I had gave them A. \$100,000 lump sum? 22 23 Q. We'll get to that in a second. Yeah. 24 Now, in future dealings with Safeway, have there been similar audit provisions 25

```
255
 1
      allowing Safeway employees to come on site and
      audit a Cal-Maine location?
 2
 3
           Α.
                In future ones?
           Q. Yeah, after this 2009 agreement.
 4
 5
                I just wrapped up negotiations with
      Safeway this week.
 6
 7
           Ο.
                All right. Tell the jury about your
 8
      Safeway negotiations this week. What are you
      talking about?
 9
10
                Well, they had put their egg business
      out for bid. So we have been working on it, I
11
12
      don't know how long now, but probably starting
13
      in early February.
14
           Q.
               Of what year?
15
               Of this year. Up until Tuesday, we
      got notification that we had retained the
16
      conventional business under UEP guidelines. We
17
      had retained it. It cost me about a cent and a
18
19
      half or two cents a dozen to keep it, but we
20
      just got notice this week.
21
           Q. So February of 2014 up through
22
      mid-April --
23
           A. I can't remember --
24
          Ο.
               -- of 2014 --
          A. We've been negotiating it.
25
```

256 1 Ο. And during that time, did any Safeway 2 representative ever say that Safeway wanted to 3 shift and start buying non-certified eggs? Α. No, sir. 4 Did anyone from Safeway ever say it 5 no longer wanted Cal-Maine to be in compliance 6 7 with the UEP certified program? Said that they did not want us to be? 8 Α. 9 Quite to the contrary, they -- a couple of 10 years ago, they made us go to this Humane Farm Animal Care on the audits page here. What page 11 12 is this, 6? 13 So page 7, for our cage free and 14 organic, that's the most stringent standard in 15 the industry. 16 Ο. And you're talking about HFAC on page 7? 17 Humane Farm Animal Care, right. 18 Α. 19 And this lady that runs this 20 certification body actually sat on the FMI 21 scientific advisory committee. And so she 22 developed her own program outside the scientific 23 committee, and Safeway requires compliance with 24 that program. 25 Q. So for table eggs, Safeway requires

```
257
 1
      Cal-Maine to follow the UEP certified program?
 2
           Α.
                 Yes.
 3
           Q.
                 And for cage free eggs, Safeway
 4
      requires the --
 5
           A.
                HFAC.
 6
               -- Cal-Maine to require HFAC
 7
      guidelines?
 8
           Α.
                 Right.
                To this day?
 9
           Q.
10
           Α.
                 To this day, yes, sir.
                 Now, let's shift to Exhibit B on this
11
           Q.
12
      same Safeway contract.
13
           Α.
                D.?
14
           Q.
              B., as in boy. Page 22.
15
           Α.
                 Okay.
                And this is still part of this
16
           Ο.
      Safeway contract. You see a paragraph for
17
      "Quality Requirements"? The first paragraph?
18
19
      The next page. Page 22, Exhibit B.
20
           A. Yes, sir.
21
                 I'm just going to read that into the
22
      record. "Quality Requirements: USDA Inspector
23
      to be on-site at Cal-Maine Food, Inc.
24
      facilities. USDA presence at facility at a
25
      minimum of two to three days per week. Weekly
```

```
258
 1
      USDA inspection is mandatory on all eggs. Must
      comply with UEP's Animal Husbandry Guidelines.
 2
 3
      Suppliers must be Humane Farm Animal Care
      certified for cage free eggs within six months
 4
      of business award."
 5
 6
                 Did I read that right?
 7
           Α.
                 Yes.
 8
                 And that was a requirement under this
           Ο.
      2009 contract with Safeway?
 9
10
                 Well, it was clear. Everything was
      in the open on this whole thing. I didn't want
11
12
      to do the HFAC program. It was a pain in the
13
      neck. And the reason they gave us six months is
14
      because I was pushing back on the thing. But
15
      they said, okay, we'll give you six more months,
      but you got to get it. And so we did.
16
                 But they required -- you know, I've
17
      been talking to these people for years. There
18
19
      ain't no secrets about any of this stuff. They
20
      required all of it, and to the Nth degree.
21
           Ο.
                 And still to this day require both?
22
                 Still to this day, yes.
           A.
23
           Q.
                 Now, next down is "Emergency
24
      Requirements." Do you see that?
25
           Α.
                 Yes, sir.
```

259 1 Ο. That says: "Safeway must approve 2 Cal-Maine's Disaster Preparedness Plan." Do you 3 see that? Α. Yes, sir. 4 Have you provided a Disaster 5 Preparedness Plan to Safeway? 6 7 Α. You know, I'm -- Brian, I can't 8 remember specifically, but we provide Safeway and a bunch of customers all this kind of stuff 9 10 all the time. We're one of -- I say one of the few, I can't say that. We have got an emergency 11 12 preparedness plan in case of hurricanes, in case 13 of tornadoes, depending on what part of the 14 country -- you know, obviously, you don't have a 15 hurricane prevention plan in Kansas. 16 But you've got tornado, you've got fire, you've got hurricane. You've got a crisis 17 management team in place to help ourselves and 18 19 our customers deal with emergency situations, 20 from public relations all the way to the place 21 burning to the ground, so -- and all of that's 22 required these days. 23 Q. And you're willing to share that with 24 the customer? 25 Well, they get it all the time. They Α.

```
260
 1
      constantly ask for it, just to update their --
      keep their files up to date.
 2
 3
           Ο.
                 Now, I want to ask about -- we can
      put these contracts away for now.
 4
                 I want to ask about an incident
 5
      involving another egg producer. You've heard of
 6
 7
      Sparboe Farms?
 8
           Α.
                 Yes, sir.
                 Do you remember an incident in late
 9
           Q.
10
      2012 involving Sparboe Farms and one of these
      undercover videos?
11
12
           Α.
                 Yes, sir.
13
           Ο.
                 Would you explain to the jury what
14
      you remember happened?
15
                 Well, I don't remember the specific
      incident at the moment it happened, but I
16
      remember my phone ringing.
17
                 Sparboe had had an animal welfare
18
19
      cruel -- or animal cruelty tape, similar to what
20
      happened to Cal-Maine, that hit the wire. And
21
      it was -- as I recall it -- I'm doing all this
22
      from memory, but as I recall it, that was on a
23
      Friday afternoon, about the same time that it
24
      hit Cal-Maine on a Friday afternoon, at, like,
      5:00, okay? So it hit the news.
25
```

```
269
 1
                 (Exhibit 70 marked.)
                 And this document is marked "Highly
 2
      Confidential," but that's hard to see on these
 3
      copies.
 4
 5
      MR. ROBISON:
 6
                 For people on the phone, the Bates
 7
      number is CM00725386-400.
 8
           Ο.
                And, Mr. Hardin, I want to ask you
      about -- well, the page numbers, for some
 9
10
      reason, didn't print. Can you find a page that
      has 754 in parentheses up at the top.
11
12
           Α.
                 Okay.
13
                 And then a paragraph near the bottom
      starting "Mr. Adams"?
14
15
           Α.
                 Okay.
                 Then next paragraph down starts with
16
           Ο.
      a Michigan State reference.
17
18
           Α.
                 Okay.
19
           Q.
                 See that?
20
           Α.
                 Uh-huh.
21
                 I'm just going to start there.
           Q.
      "Dr. Allan Rahn," R-a-h-n, "from Michigan State
22
23
      University put together a report stating that
24
      over the next three to five years, a company
25
      starting its animal welfare program with 48
```

270 1 inches of cage space per bird, will have a 3 to 5 cents per dozen loss of efficiency, labor, 2 3 etc. Cal-Maine is making a strong effort to cover that expense by price adjustments as it 4 implements its program. 5 6 "Mr. Baker told the directors that 7 Cal-Maine has begun approaching its customers to 8 cover this increased cost. He was complimentary of Jeff Hardin and Ken Paramore's efforts in 9 this regard. Messrs. Hardin and Paramore 10 requested and received approval to increase the 11 12 formulas one to two cents on 70 percent of Cal-Maine's customers. They negotiated with 13 Walmart for a two cents per dozen increase, at 14 15 80,000 cases per week. They've also negotiated an increase for most of the Company's other 16 major customers, including Food Lion, Fiesta, 17 Associated Grocers and Winn-Dixie. Mr. Baker 18 19 told the directors that Kroger agreed to a one 20 cent increase. Customers understand the 21 increased production cost in increasing space 22 per bird and are willing to pay the increase to 23 help appease the animal welfare people." 24 Do you see that? 25 Α. Yes, sir.

```
271
 1
           Ο.
                 Now, these are minutes of a Cal-Maine
      directors meeting on March 28, 2003.
 2
 3
           Α.
                Yes, sir.
      MR. ALMON:
 4
 5
                 Object to form.
      MR. ROBISON:
 6
 7
              The paragraphs that I just read
           Ο.
 8
      talking about the roll-out of the program and
      talking to customers --
 9
10
           Α.
                 Uh-huh.
                 -- is this generally the time frame
11
12
      when you and Mr. Paramore were starting those
13
      conversations?
      MR. ALMON:
14
15
                 Object to form.
      MR. AHERN:
16
                 Object to form.
17
                 As I recall it, yes.
18
           Α.
19
      MR. ROBISON:
20
           Q.
                 And when you went to your customers
      and talked to them about this program, I think
21
22
      you said earlier today that you had -- you would
23
      take written materials with you; is that right?
24
           Α.
                 Yes. I mean, it was a presentation
      of the FMI program that I would carry with me.
25
```